

13 September 1988

MEMORANDUM FOR: Members, Office of the NIO for Warning

FROM: Charles E. Allen
National Intelligence Officer for Warning

SUBJECT: Bi-Weekly Warning Report

1. Continuing discussions with the C/NIC clearly indicate that he has concerns about some of our work, especially the Bi-Weekly. He supports our work on warning but has found some of our pieces too close to current analysis and forecast with the warning issue not clearly framed. While I do not fully subscribe to his criticisms, I do know that we can always do better in the preparation of our reports.

2. Thus, I expect all of us to work towards sharpening the warning message in the reports that we prepare. In formulating this warning message, moreover, we must ensure that it is to the fullest extent possible based on supportable evidence and not just on hunches or speculation.

3. I have every confidence that we can do a better job and gain further acceptance by the C/NIC.

Charlie
Charles E. Allen

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